

Re-thinking penetration testing

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Who are we?



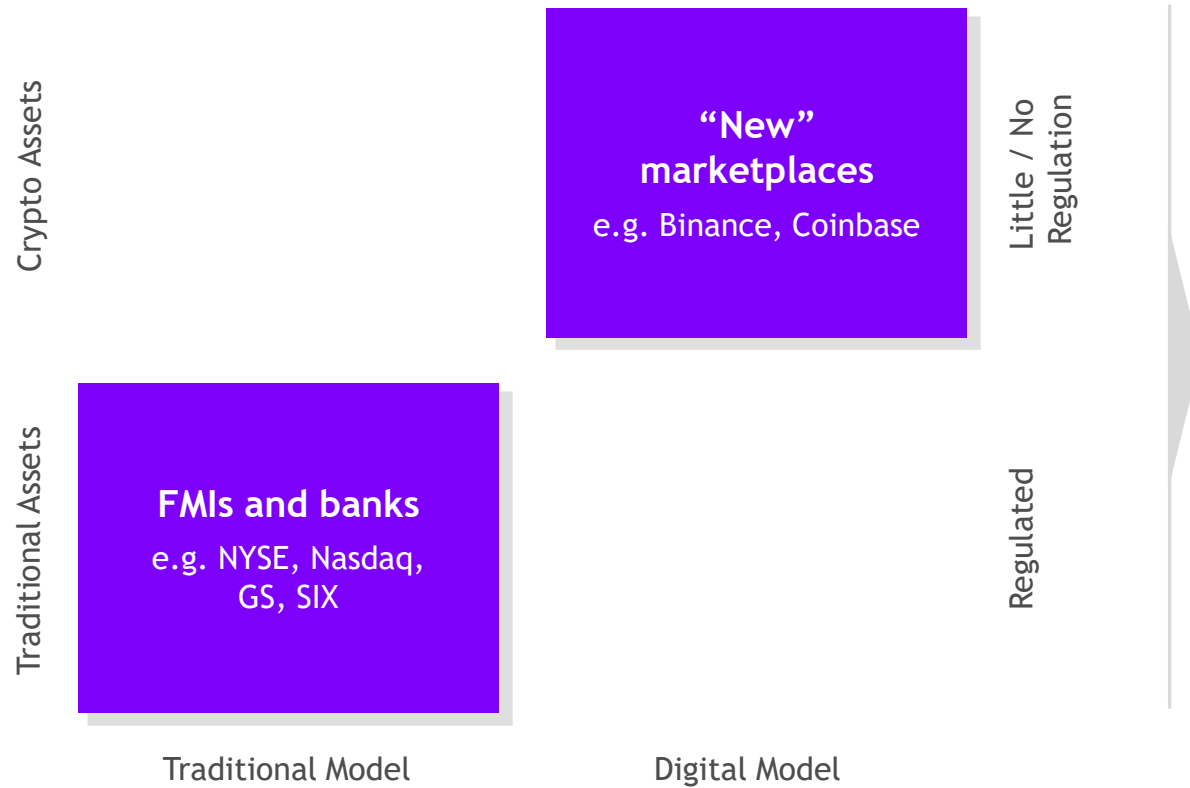
Dr. Luka Malisa
Head Information Security
Be kind – be empathetic



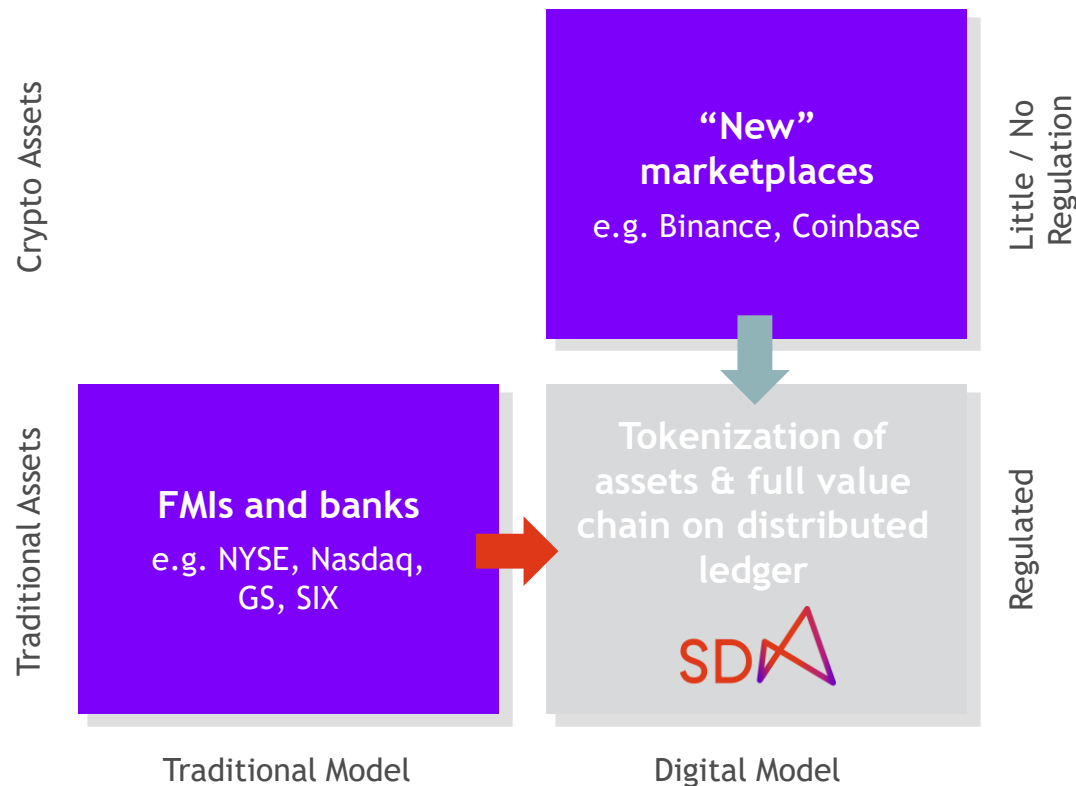
Dr. Stefan Frei
Senior Information Security Officer
Tame complexity

<https://www.sdx.com>

SDX will set the standard for digital assets, embedded in the existing financial market infrastructure



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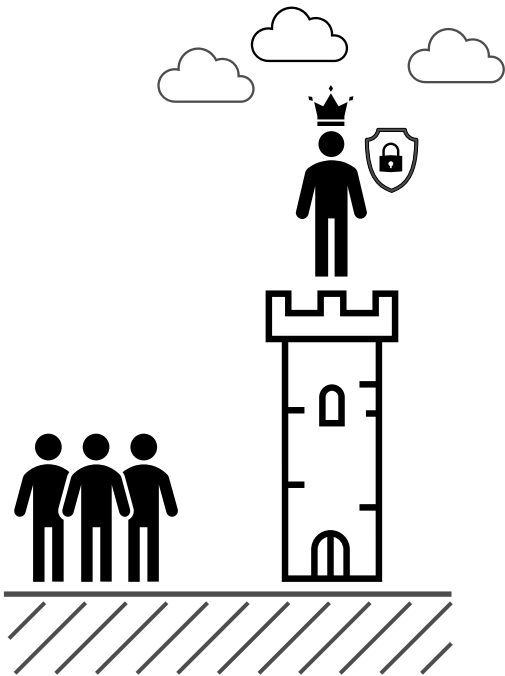


- Traditional and new market participants try to **disrupt** existing market infrastructure and business models
- SDX is creating a **regulated B2B market infrastructure solution** allowing access only to **institutional participants**
- SDX offers its members **access to new products and services** and enables the creation of new business models
- SDX is connecting banks through **existing connectivity** to SIX

Security Stereotypes

1

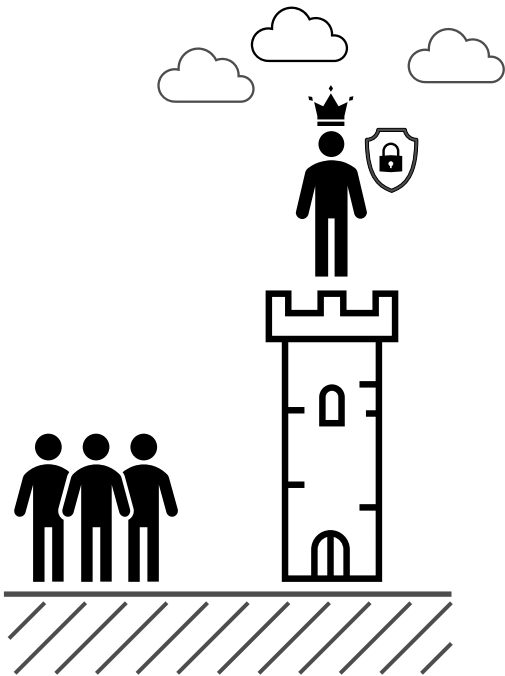
Ivory Tower



Security Stereotypes

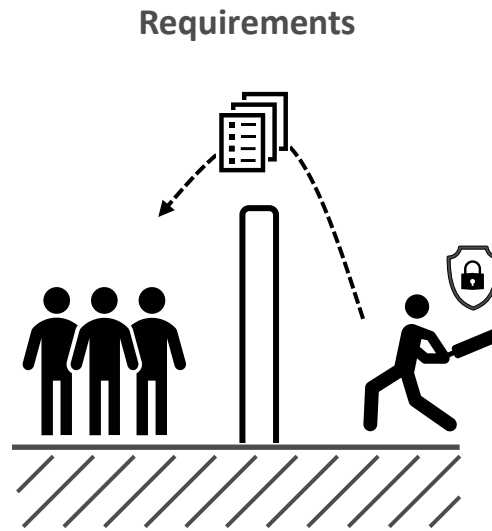
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Ivory Tower



2

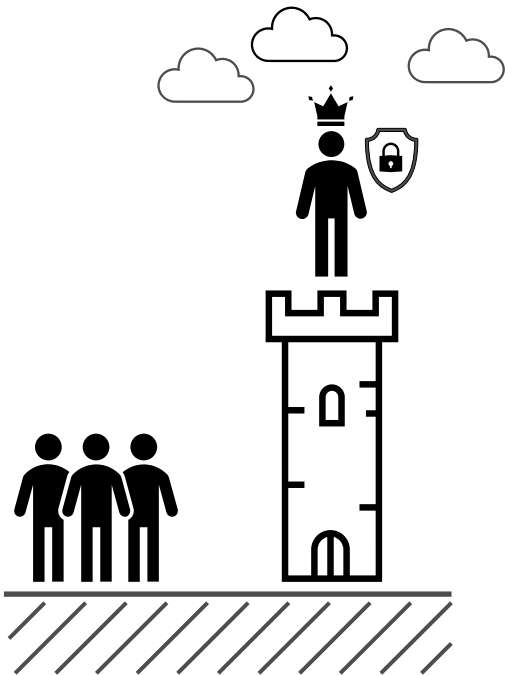
Silo Thinking



Security Stereotypes

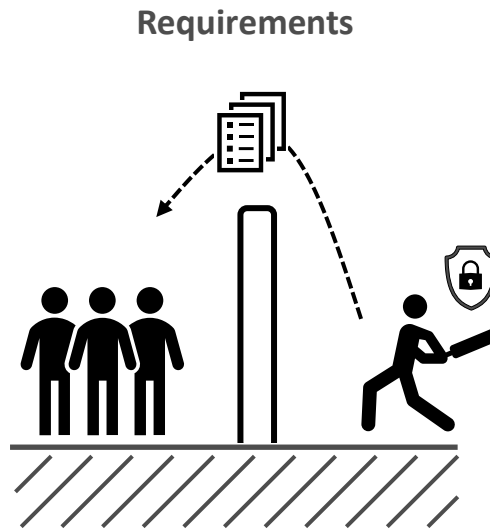
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Silo Thinking



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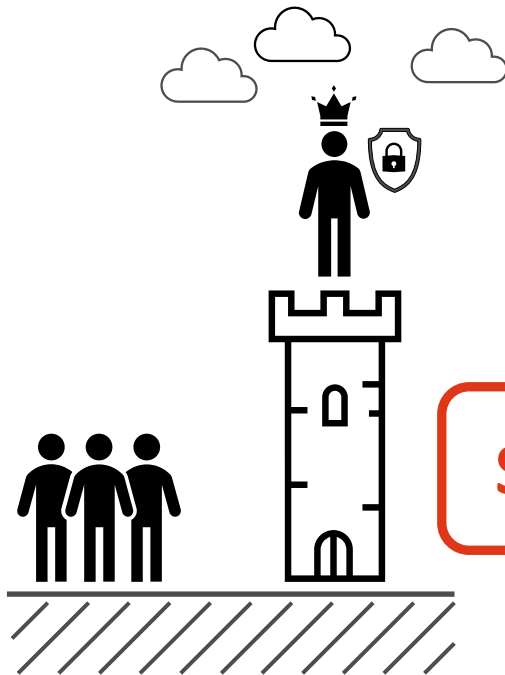
Non-technical



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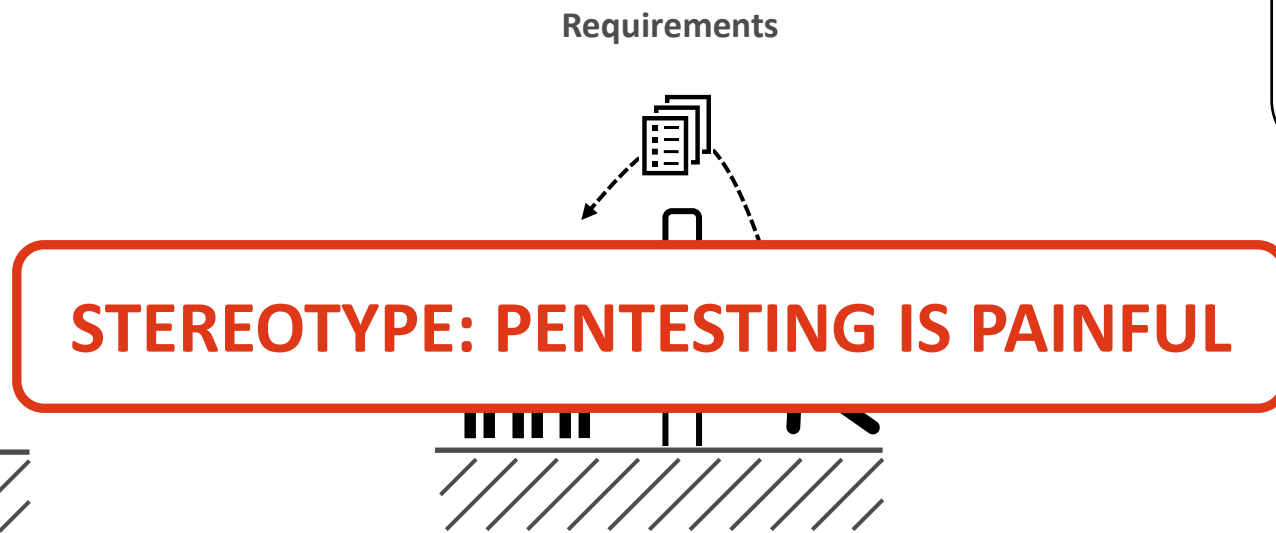
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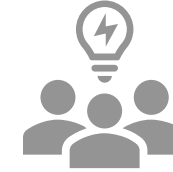


Challenges Securing SDX



SITUATION

1. SDX at frontier of new tech
 2. High uncertainty
 3. Permanent change
-



SECURITY CHALLENGES

- Manual approaches** not helpful
 - Slow** security is a liability
 - Spot fixes** are insufficient
-

Team Mission: Four STEPs

<i>WHAT</i>	<i>HOW</i>	<i>WHY</i>
STRATEGIC	Enabling & Scalable	<ul style="list-style-type: none">• Point fixes don't work• Duct-tape is our friend• Scalability through automation

Team Mission: Four STEPs

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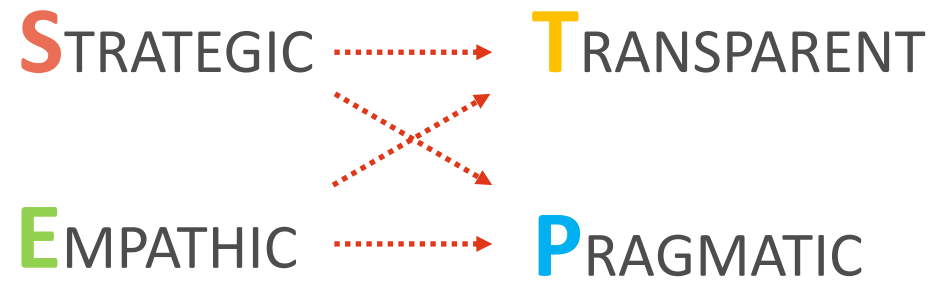
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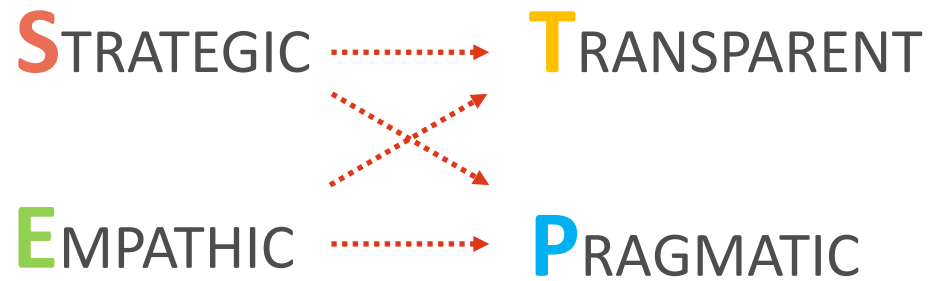
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	PRAGMATIC	Resourceful & Risk-based	<ul style="list-style-type: none">• Approximately right today tops late precision• Get the basics right first• Know our big fires / risks

Team Mission: Four STEPs

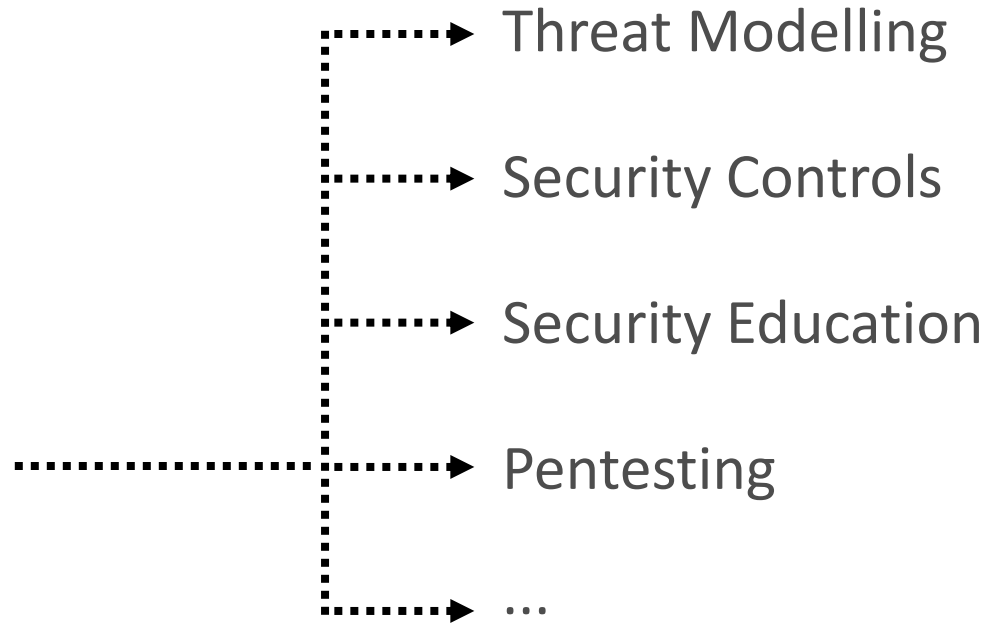


Thinking pattern

Team Mission: Four STEPs



Thinking pattern



Results in

Our Result – Agile Penetration Testing

TRADITIONAL MODEL

- *Compliance driven security*
- *Testing monolithic artifacts*
- *Pentesting outside of development*
- *Scope defined by security team*
- *Service-oriented*



Our Result – Agile Penetration Testing

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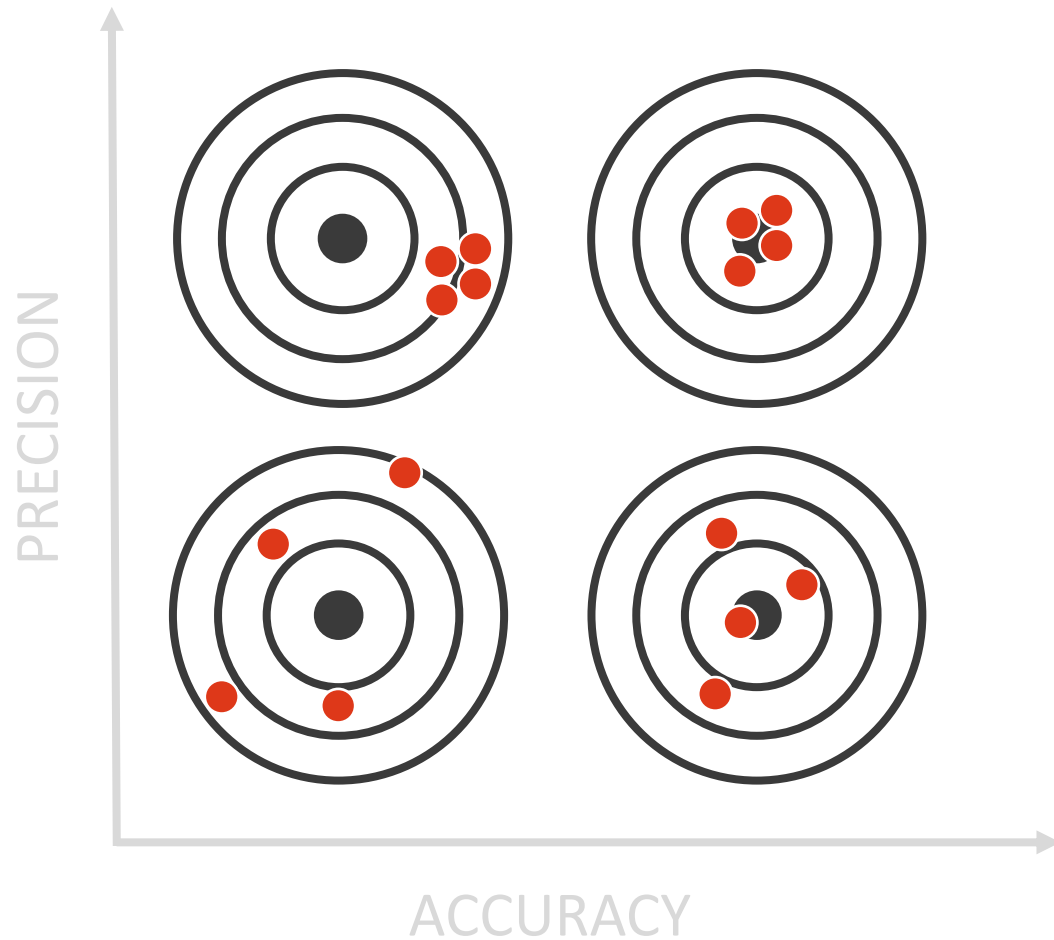


NEW MODEL

- *Agile driven development & security*
- *Continuous and step-wise testing*
- *Pentesting integrated in development*
- *Scope definition is crowd-sourced*
- *Pentest provider is a partner*



Quo Vadis Penetration Testing?



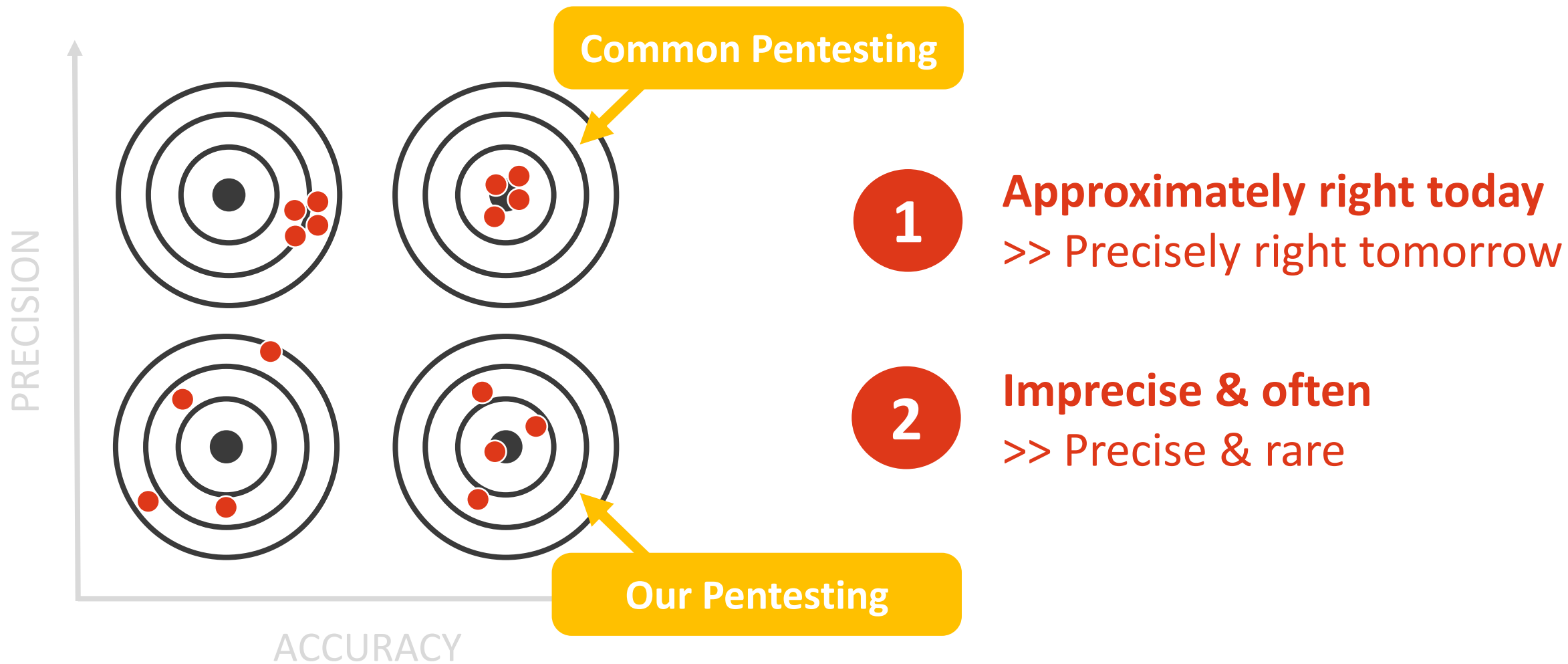
1

Approximately right today
>> Precisely right tomorrow

2

Imprecise & often
>> Precise & rare

Quo Vadis Penetration Testing?



Agile Security @ SDX

PAST VIEW

- Execute one pentest per year, very detailed, give detailed feedback
- Easy on the security team, optimized for our comfort

NEW VIEW

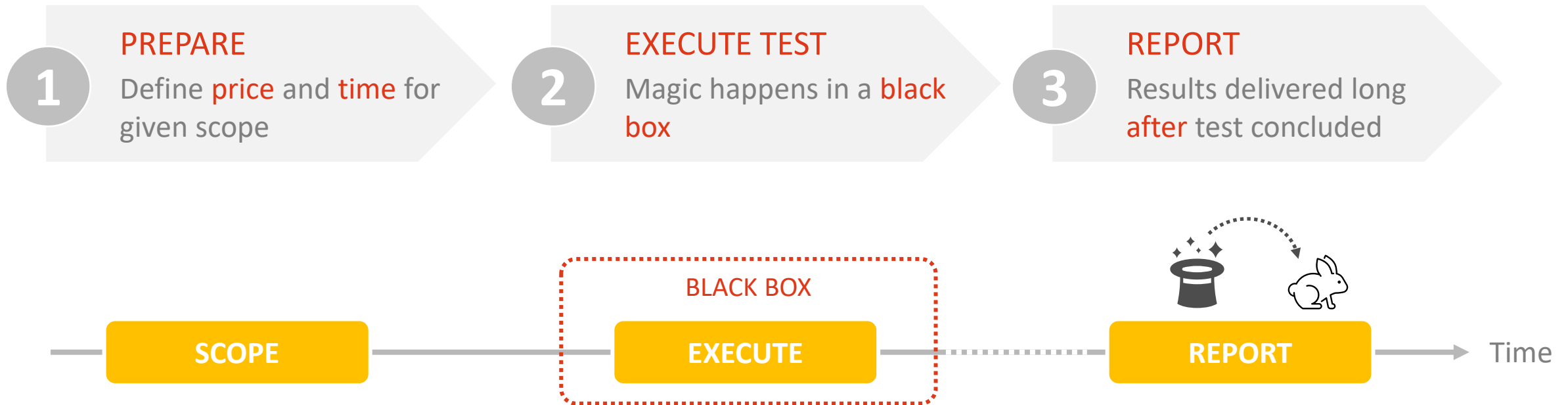
- Create the most value for the company, event at cost of comfort for security team
- Test early test often

Paradigm shift “how to be efficient at our job” → “how to create the most value in the company”

Security Smoke Test (SST)

Or penetration testing for agile environments

Security Testing - Traditional Model



LIMITATIONS

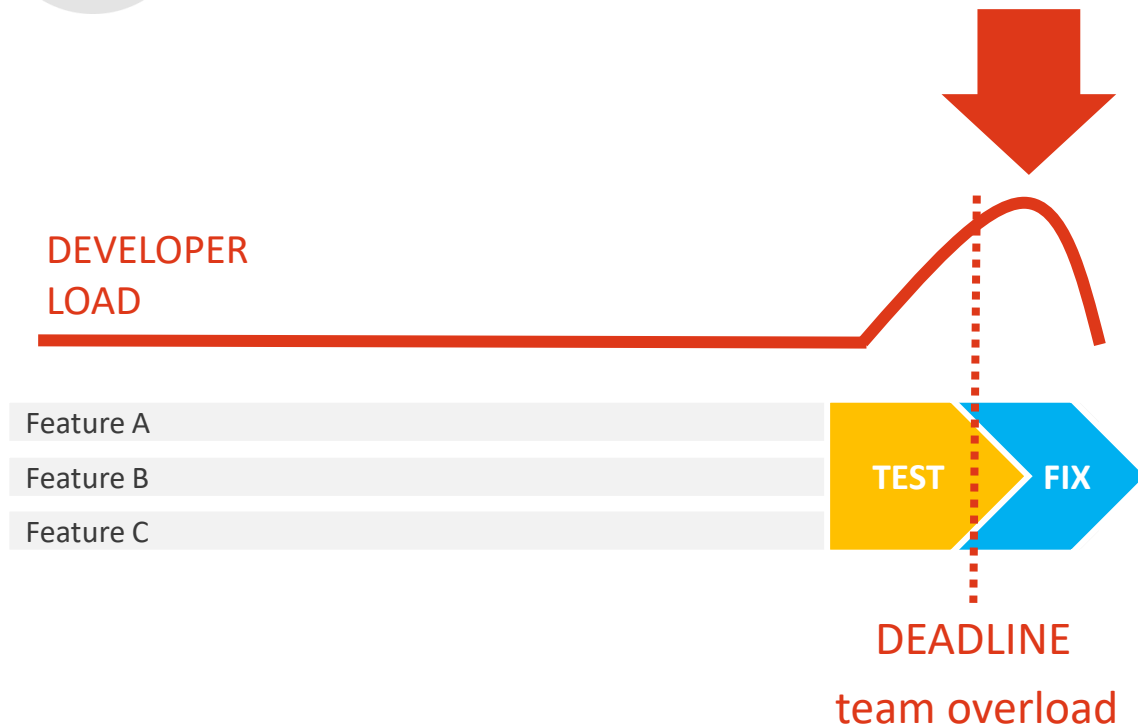
- Test completeness or quality?
- Feedback & learnings for developers?
- Trends over a series of tests?

Security Testing - Traditional Model



LATE TESTING

- No reduction of **uncertainty**
- **Overload** to address findings
- High risk of **project delay**



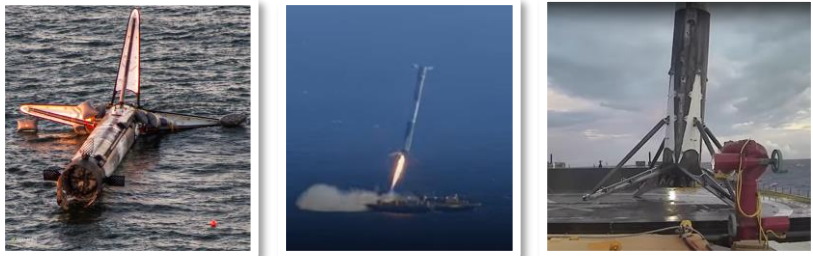
- **Compliance driven** security
- Designed for big **monolithic artifacts**
- Pentesting **disconnected** from development

Early Reduction of Uncertainty

Space-X View

- Many failures happened simply because a **new system** tries to do **unusual things**
- No issues means **no innovation** (you are only optimizing)

Innovation / development

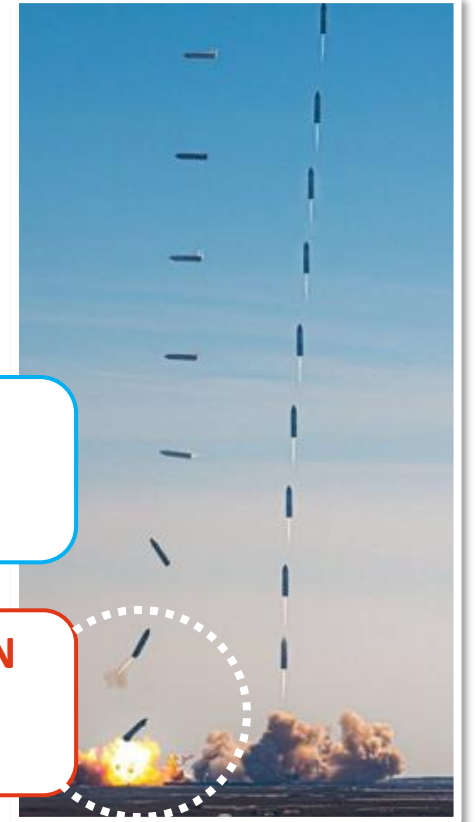


Business as usual



VALIDATION
*of known
unknowns*

IDENTIFICATION
*of unknown
unknowns*



These are not failures, but **critical learning opportunities**

The actual **cause of failure was not on our risk list**

PROBLEM STATEMENT



- Embrace change and unpredictability
- Reduces overhead for all: *security*, *pentesters*, and *project team*
- Executing 15+ pentests/year with 0.2 FTE?

PENETRATION TEST PHASES



A

PREPARATION

- Reduce repeating manual work
- Self service model

B

EXECUTION

- Turn testing from a one-off event into a habit
- Facilitate know-how transfer

Traditional vs. New Model



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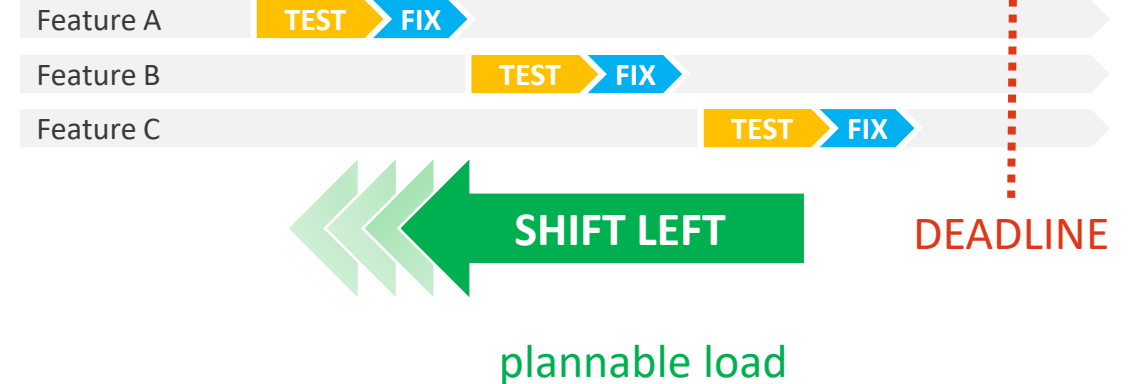
DEVELOPER
LOAD



TEST EARLY & OFTEN

- Test new function **when ready**
- Early **reduction of uncertainty**
- Buy time to **learn and fix**

DEVELOPER
LOAD



Do the basics first

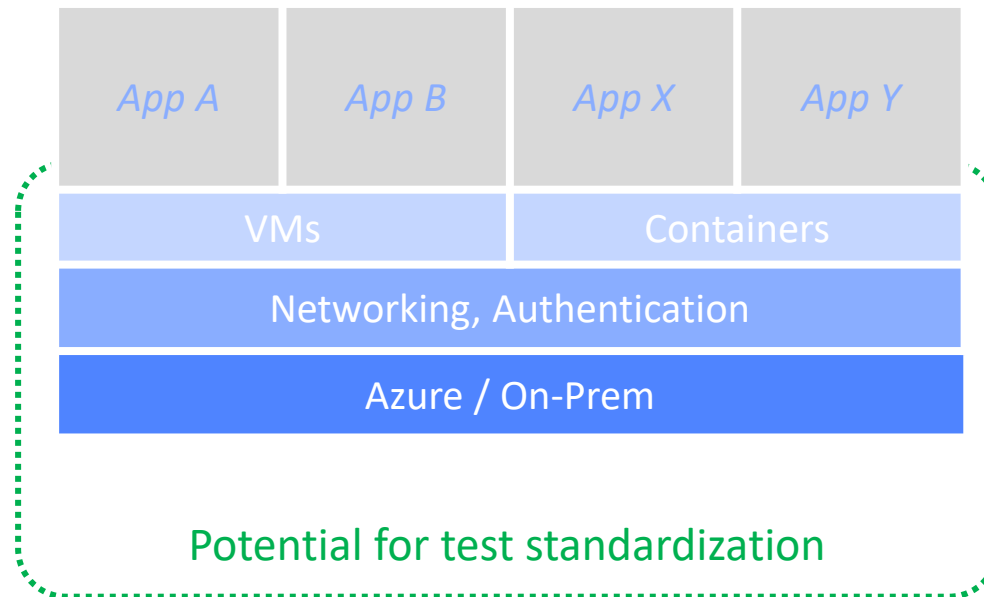
- Heavy overlap of common components across projects
e.g., access control / roles, firewalls, container orchestration, ..
- **Insecure infrastructure nullifies any application security**
You build a house on sand -> the house will be eaten up by the sand



*less
standardized*



*more
standardized*



▶ APPLICATIONS
Code domain

▶ INFRASTRUCTURE
Configuration domain

Commoditize Pentest Scopes



Preparation

Execution

SCOPE MODULES / MENU

- Standardize and scopes with test cases
including documentation of preparation steps required by project
- Security team guides app owner through scope modules
.. instead of repeated and extensive communication sessions



OUTCOME

- Facilitates planning & preparation by project team
.. and prevention of issues as engineers know the test cases

ACCESS & PERMISSIONS

Azure roles and resources setup

INFRASTRUCTURE

DEPLOYMENT

*OpenShift project setup
VM & container hardening*

NETWORKING

*Firewalling in-/egress
Exposed services
Proxies*

WEB SERVICES

*REST-APIs
Webapp baseline*

Security Smoke Tests (SST)

PENETRATION TEST PHASES



WORKFLOW & CONVENTION

- Naming convention **SST-YYYY-NN**
- Chat-Ops with **all stakeholders**
- Permanent tester laptops & accounts

Frequent testing at scale

DAILY TOUCHPOINT & REPORT

- Daily briefing with **testers** and **engineers**
- Consistent & continued **documentation**

Know how transfer

RESULTS

- Positive & negative findings
- **Raw results** from tools
- Test **automation** information

Automation

PREPARE

EXECUTE

FINALIZE

GREAT, BUT...

Does it work in practice?

Results



TEST EARLY & OFTEN

Increased efficiency of testing:
15 tests with 0.2 FTE

EXPERIENCE & BENEFITS

- Know how transfer between developers & security
- Early reduction of uncertainty
- Reduced load & increased security awareness in developer community

LEARNINGS

- Testing often exerts healthy pressure on organization
- More security issues fixed faster



MENUIFICATION

We do not know yet
– test ongoing

EXPERIENCE & BENEFITS

- We report back in a year

Conclusion

"Plan for the difficult whilst it is easy – act on the large while it is minute."

– Lao Tzu

Conclusion

AGILE ENVIRONMENTS REQUIRE NEW APPROACHES

- Embrace change and unpredictability
- Timely accuracy beats late precision

SECURITY NEED NOT BE PAINFUL

- Standard security approaches CAN be challenged and changed

CYBERSECURITY IS ABOUT PEOPLE

- Be kind, be empathetic, build genuine relationships



Q & A

"Plan for the difficult whilst it is easy – act on the large while it is minute."

– Lao Tzu